Animal Friends, Inc. 562 Camp Horne Road Pittsburgh, PA 15237 FINANCIAL REPORT December 31, 2024 AND 2023

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Independent Auditor's Report

To the Board of Directors of Animal Friends, Inc.:

Opinion

We have audited the accompanying financial statements of Animal Friends, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2024, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Animal Friends, Inc. as of December 31, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Animal Friends, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Animal Friends, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always

detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Animal Friends, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in aggregate, that raise substantial doubt about Animal Friends, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited the Animal Friends, Inc.'s 2023 financial statements, and we expressed an unmodified opinion on those audited financial statements in our report dated July 1, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2023, is consistent in all material respects, with the audited financial statements from which it has been derived.

. Frank P. Hess & Ca., Inc.

Pittsburgh, PA June 30, 2025

ANIMAL FRIENDS, INC.

BALANCE SHEET DECEMBER 31, 2024 WITH SUMMARIZED FINANCIAL INFORMATION AT DECEMBER 31, 2023

	2024						2023	
		Without Donor Restrictions		or With Donor Restrictions		Total		Total
<u>ASSETS</u>								
Cash and Cash Equivalents (Note 2)	\$ 1	,823,471	\$	4,089,601	\$	5,913,072	\$	6,180,557
Receivables		27,199		5,000		32,199		57,505
Inventory		27,252		0		27,252		31,554
Prepaid Expenses		178,350		0		178,350		87,102
Board Designated Investments (Note 3)	1	,000,000		0		1,000,000		1,000,000
Investments (Note 4)	4	,445,194		3,875,571		8,320,765		5,844,240
Property, Plant and Equipment - Net (Note 5)	11	,395,514		0		11,395,514		11,635,361
Assets Held In Trust (Note 6)		0		3,140,479		3,140,479		2,958,295
TOTAL ASSETS	\$ 18	,896,980	\$	11,110,651	<u>\$</u>	30,007,631	\$	27,794,614
LIABILITIES AND NET ASSETS								
<u>Liabilities</u>								
Accounts Payable	\$	249,315	\$	0	\$	249,315	\$	188,684
Accrued Expenses		317,756		0		317,756		385,399
Debt (Note 7)	4	,186,191		0		4,186,191		4,468,583
Total Liabilities	4	,753,262		0	_	4,753,262	_	5,042,666
Net Assets (Note 8)								
Without Donor Restrictions	13	,143,718		0		13,143,718		13,522,731
Without Donor Restrictions -								
Board Designated Investments	1	,000,000		0		1,000,000		1,000,000
With Donor Restrictions		0		11,110,651		11,110,651		8,229,217
Total Net Assets	14	,143,718		11,110,651		25,254,369		22,751,948
TOTAL LIABILITIES AND NET ASSETS	\$ 18	,896,980	<u>\$</u>	11,110,651	<u>\$</u>	30,007,631	\$	27,794,614

ANIMAL FRIENDS, INC.

STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2024

WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2023

			2023	
SUPPORT AND REVENUE	Without Donor Restrictions	With Donor Restrictions	Total	Total
Legacies	\$ 2,863,794	\$ 2,451,685	\$ 5,315,479	\$ 3,246,917
Donations and Grants (Note 9)	2,154,549	344,903	2,499,452	3,484,461
Pet Retention Veterinary Services	1,101,267	0	1,101,267	1,036,740
Investment Income (Note 10)	505,423	402,974	908,397	838,710
Fund Raisers (Net of \$529,102 Direct Costs)	523,608	0	523,608	419,323
Trust Income (Loss) (Note 11)	0	273,936	273,936	363,363
Miscellaneous Income	14,912	0	14,912	8,579
Net Assets Released From Restrictions Satisfaction of Donor Restrictions	592,064	(592,064)	0	0
	7,755,617	2,881,434	10,637,051	9,398,093
EXPENSES (Note 12)				
Program	6,893,270	0	6,893,270	6,423,224
Administration	605,670	0	605,670	598,253
Fund Raising	635,690	0	635,690	592,043
	8,134,630	0	8,134,630	7,613,520
NET ACTIVITY	(379,013)	2,881,434	2,502,421	1,784,573
NET ASSETS - BEGINNING OF YEAR	14,522,731	8,229,217	22,751,948	20,967,375
NET ASSETS - END OF YEAR	\$ 14,143,718	\$ 11,110,651	\$ 25,254,369	\$ 22,751,948

ANIMAL FRIENDS, INC.

STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in Net Assets	\$ 2,502,421	\$ 1,784,573
Add (Deduct) Items Not Affecting Cash:	,, ·	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Depreciation	514,012	477,032
Capital (Gains) Losses	(424,258)	(596,166)
Noncash Trust (Income) Loss	(302,550)	(363,363)
Change in Inventory	4,302	2,410
Change in Prepaid Expenses	(91,248)	3,886
Change in Assets Held in Trust	120,366	343,330
Change in Accounts Payable	60,631	38,798
Change in Accrued Expenses	(67,643)	112,415
NET CASH FLOWS FROM OPERATIONS	2,316,033	1,802,915
CASH FLOWS FROM INVESTING ACTIVITIES		
CASH PLOWS FROM INVESTING ACTIVITIES		
Purchase of Marketable Investments	(3,402,021)	(3,765,505)
Sale of Marketable Investments	1,349,753	4,026,556
Purchase of Property, Plant and Equipment	(274,164)	(706,983)
Change in Board Designated Investments	0	1,370
NET CASH FLOWS FROM INVESTING ACTIVITIES	(2,326,432)	(444,562)
CASH FLOWS FROM FINANCING ACTIVITIES		
Change in Receivables	25,306	167,988
Repayment on Loan	(282,392)	(274,261)
NET CASH FLOWS FROM FINANCING ACTIVITIES	(257,086)	(106,273)
		
NET CASH FLOWS	(267,485)	1,252,080
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	6,180,557_	4,928,477
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 5,913,072	\$ 6,180,557
SUPPLEMENTAL DISCLOSURES		
Cash paid for interest	\$ 126,940	\$ 138,006

Noncash donations valued at \$303,122 and \$1,269,840 were received in 2024 and 2023, respectively.

ANIMAL FRIENDS, INC. NOTES TO FINANCIAL STATEMENTS

1. NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES

Date of Management's Review

Management has evaluated subsequent events through June 30, 2025, which is the date the financial statements were available for issue.

Organization

Animal Friends, Inc., ("Animal Friends") received its charter as a nonprofit corporation from the Commonwealth of Pennsylvania on June 1, 1943. Since then, it has operated as a public charity exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. The purpose of Animal Friends is to ensure a humane and compassionate future for every animal friend. It is the mission of the organization to rescue, rehabilitate and rehome animals in crisis, to ensure healthy pets through education, advocacy, and affordable services, and to inspire a community where the animal-human bond is celebrated and nurtured.

Tax Status

Since incorporation, Animal Friends has operated as a public charity exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. Tax form 990, Return of Organization Exempt from Income Tax, for the years ending December 31, 2022, 2023, and 2024 are subject to examination by the Internal Revenue Service, generally for three years after they were filed.

Accounting For Restrictions

Net assets, revenues, expenses, gains and losses are classified based upon the existence or absence of donor-imposed restrictions. Accordingly, net assets of Animal Friends are classified and reported as follows:

Net Assets Without Donor Restrictions- Net assets which are not subject to donor-imposed restrictions.

Net Assets With Donor Restrictions- Net assets which are subject to donor-imposed restrictions which will be satisfied by actions of Animal Friends or by the passage of time.

Animal Friends has adopted the following policies for gifts received with a donor-imposed restriction:

In the absence of donor stipulations specifying how long-lived donated assets must be used, restrictions on long-lived assets and other personal property items, or cash to acquire long-lived assets or personal property items, expire when the assets are placed in service or purchased as the case may be. The sale proceeds (or, in the case of a destroyed item, insurance proceeds) from either a donated asset or an asset purchased with a gift of cash are unrestricted unless specifically delineated otherwise by the original donor. In the absence of donor stipulations, interest income earned on funds with donor restrictions is without restriction and may be used for general operations, programs and services.

Contributions

Support that is restricted by the donor is reported as an increase in net assets with donor restrictions. When a donor restriction expires, (that is, when a stipulated time restriction ends or purpose restriction is accomplished) donor restricted net assets are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Volunteer Services

Unpaid volunteers have made significant contributions of their services to develop Animal Friends' programs and assist in its support. The value of these contributions is not reflected in the accompanying financial statements due to the nature of the services rendered. In 2024 1,658 active volunteers donated 373,575 hours of service, which equate to approximately 173 full-time equivalent employees.

Basis of Accounting

All transactions of Animal Friends have been accounted for using the accrual basis of accounting. All restricted gifts are separately identified both in the financial statements and in the underlying accounting workpapers.

Estimates

These financial statements use estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and Cash Equivalents consist of cash, certificates of deposit, and other highly liquid investments with maturities of three months or less.

Fair Value Accounting

Investments and Assets Held in Trust are reported at fair value. Fair values are classified according to a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels:

Level 1 - Securities traded in an active market with available quoted prices for identical assets as of the reporting date.

Level 2 - Securities not traded in an active market but for which market inputs are readily available.

Level 3 - Securities not traded in an active market and for which no significant observable market inputs are available as of the reporting date.

All Assets Held in Trust are Level 1 securities. See footnote 3 for Investment Levels.

Receivables

Receivables are recorded at net realizable value.

Inventory

Inventory is comprised of food, clothing, veterinary products, and gift items held for sale in the gift shop. Proceeds from the sale of donated food are recorded as Donations. Net proceeds from the sale of purchased items are recorded as a Fund Raiser. Inventory also includes animal supplies (primarily food) for use in the facility. Inventory is accounted for at the lower of cost or market, using the specific identification cost method.

Property, Plant and Equipment

All Property, Plant and Equipment are being depreciated using the straight-line method over each asset's useful life. Useful lives assigned are five years for transportation equipment; three to ten years for furniture and equipment; and twenty to forty years for buildings. Repairs and maintenance, which do not extend the lives of the applicable assets, are charged to expense as incurred. Gain or loss from the retirement or other disposition of these assets is included in the statement of activities.

Revenue Recognition

Donations and Grants are recognized as revenue when a donor makes an unconditional promise to give.

Legacies are recognized as cash is received.

Pet Retention Veterinary Services are recognized on a cash basis due to the inability to reasonably estimate bad debts.

Fundraisers are recognized on the day the event is held. Sponsorships and donations for the event are included as part of the fundraiser.

Allocations

Animal Friends allocates expenses to Program, Administration, and Fund Raising as follows:

Payroll and Related Costs – time sheets, position responsibilities and management estimates

Depreciation, Utilities, Repairs and Maintenance, Interest, Liability Insurance – square footage consumed by each activity

Publicity – 70% program and 30% fund raising

Bank Fees – 50% program and 50% fund raising

Other Costs – management's best estimates using professional judgment

Prior Year Amounts

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the organization's financial statements for the year ended December 31, 2023, from which the summarized information was derived.

2. LIQUIDITY

Financial Assets (Cash and Receivables)	\$ 5,945,271
Less Donor Restricted Assets	(4,094,601)
Financial Assets available to meet cash needs for general expenditures within one year	\$ 1,850,670

Animal Friends is supported by donor restricted contributions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, Animal Friends must maintain sufficient resources to meet those responsibilities to its donors. Thus certain financial assets may not be available for general expenditure within one year. As part of its liquidity management, Animal Friends has a policy to structure its financial assets on hand to meet sixty days of normal operating expense, which are, on average, approximately \$1,260,000, plus \$400,000 annual debt service costs. In the event of an unanticipated liquidity need, Animal Friends would draw on its available line of credit (Note 7), or draw down on Board Designated Investments (Note 3).

3. BOARD DESIGNATED INVESTMENTS

In 2021, the Animal Friends board adopted a policy of segregating excess operating cash into a separate accounting pool to be saved for future outlays. The board wants to ensure the organization is sufficiently capitalized to be able to absorb sudden declines in operating funds due to reduced legacies over an extended period of time. Examples of possible disbursements from this fund include: annual required debt service payments (\$400,000), capital maintenance on a scheduled basis to keep operating assets in good condition, and transfers to operating cash, if needed. Management will assess the needed balance in this fund on an annual basis.

4. **INVESTMENTS**

Investments were composed of the following:

Investment	<u>2024</u>	<u>2023</u>	<u>Type</u>
Money Market Funds	\$ 93,802	\$ 51,150	Level 1
Mineral Rights	475,000	500,000	Level 3
Equity Mutual Funds	4,451,887	3,726,879	Level 1
Debt Mutual Funds	3,300,076	1,566,211	Level 1
Total	\$ 8,320,765	\$ 5,844,240	

5. PROPERTY, PLANT AND EQUIPMENT

At December 31, 2024, Property, Plant and Equipment were composed of the following:

		Accumulated	Net Book	
Description	Cost	Depreciation	<u>Value</u>	<u>2023</u>
Land	\$ 1,032,949	\$ -	\$ 1,032,949	\$ 1,032,949
Building	14,589,126	4,711,053	9,878,073	10,265,747
Furniture and Equipment	1,591,349	1,198,346	393,003	215,495
Transportation Equipment	289,570	198,081	91,489	121,170
	\$ 17,502,994	\$ 6,107,480	\$ 11,395,514	\$ 11,635,361

6. ASSETS HELD IN TRUST

Donor Restricted Assets Held In Trust represents assets held in nine separate trusts by others. In these trusts, Animal Friends is entitled to receive a percentage of the future income earned as stipulated by the grantor in perpetuity.

7. DEBT

In February, 2020 Animal Friends refinanced its debt to PNC Bank to a 2.925% fixed interest rate, 17 year serial bond with monthly principal and interest payments of \$34,111 maturing February 1, 2037. The loan is secured by the Resource Center and Animal Wellness Center land and buildings.

Future minimum principal payments are as follows:

<u>Year</u>	<u>Amount</u>
2025	\$ 290,763
2026	299,384
2027	308,258
2028	317,397
2029	326,806
Thereafter	2,643,583
Total	\$ 4,186,191

Animal Friends has a \$300,000 line of credit with interest at the prime rate expiring October 20, 2025. At December 31, 2024, nothing was drawn on the line.

8. <u>NET ASSETS</u>

Animal Friends currently maintains two separate net asset classifications in order to control in detail all gifts received. These classifications include: 1) Without Donor Restrictions, which is used to account for revenues earned and gifts received without a restricted directive and 2) With Donor Restrictions, which is used to account for gifts received by Animal Friends with donor-restricted directives. A summary of the activity in the open Net Asset With Donor Restrictions class from January 1, 2024 to December 31, 2024 is as follows:

		Support and		Support and Release of			
Net Assets With Donor Restrictions	January 1	Ī	Revenue	N	et Assets	D	ecember 31
Endowment	\$ 3,660,300	\$	402,974	\$	187,703	\$	3,875,571
Assets Held in Trust	2,958,295		302,550		120,366		3,140,479
Save My Pet	54,010		1,307,821		31,895		1,329,936
Tina Peter Dog Rehabilitation Fund	1,012,380		205,000		0		1,217,380
Humane Education	0		918,000		0		918,000
Therapeutic Programming	263,157		74,445		55,671		281,931
Pet Retention	0		169,800		61,250		108,550
Major Ben Follansbee: Friends for							
Veterans Fund	73,762		51,802		49,242		76,322
Lois Gogolya Dog Safety Net Fund	98,726		0		49,710		49,016
Yana's Special Felines Fund	52,682		13,717		19,342		47,057
Spay/Neuter	0		25,000		0		25,000
Reward	17,544		0		0		17,544
Capital Campaign	8,000		0		3,000		5,000
Other	30,361		2,389		13,885		18,865
	\$ 8,229,217	\$:	3,473,498	\$	592,064	\$	11,110,651

A reconcilement of endowment activity is as follows:

	Original	Subsequent	2024	2023
	<u>Gift</u>	Activity	Total	<u>Total</u>
Balance January 1	\$ 3,112,329	\$ 547,971 \$	3,660,300	\$ 3,373,046
Contributions	0	0	0	0
Investment Income	0	115,394	115,394	92,367
Capital Gains/(Losses)	0	309,734	309,734	407,932
Fees	0	(22,154)	(22,154)	(20,247)
Distributions	0	(187,703)	(187,703)	(192,798)
Balance December 31	\$ 3,112,329	\$ 763,242 \$	3,875,571	\$ 3,660,300

Animal Friends' endowment fund is governed by Pennsylvania's Principal and Income Act (Act 141) enacted on December 21, 1998.

8. NET ASSETS (continued)

The Board of Directors has adopted an investment policy for endowment assets that attempts to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the real value of the endowment portfolio. Under this policy, the endowment assets are invested in a manner that is intended to emphasize total return (aggregate return from capital appreciation and dividend and interest income) sufficient to preserve the real (inflation-adjusted) value of the portfolio, achieve long-term growth of principal, while avoiding excessive risk and to the extent necessary, provide for the operating needs of Animal Friends. The Board of Directors has adopted a long-term asset allocation policy that identifies the strategic target weights to each of the major asset classes (domestic and international equity, investment grade and high-yield fixed income and cash equivalents). The investment objective for each asset class portfolio is to exceed the rate of return of a relevant benchmark after taking into account all manager fees.

Each year, Animal Friends appropriates a percentage of its endowment fund's average fair value over the prior three years preceding the fiscal year in which the distribution is planned. The Board of Directors votes on this appropriation each year. For the fiscal years 2024 and 2023, this percentage was 5%.

9. DONATIONS

Animal Friends received contributions of \$5,619,664 from a nine donors. Remaining donations are received from a broad base of donors. Contributed Nonfinancial Assets are as follows:

Type of Donation	2024 Amount	2023 Amount	Utilization in Program/ Activities	Valuation Techniques and Inputs; Donor Restrictions
Animal Food	\$ 194,127	\$ 162,449	Utilized in Direct Animal Care	Value is the estimated price that would have been paid in the principal market had the item been purchased. No Donor Restriction.
Advertising/Website	64,638	23,500	Fundraiser event billboard	Value is determined by the estimated fair value in the principal market based on current rates for similar services. No Donor Restriction.
Equipment	37,730	0	Utilized in the building	Value is determined by what the donor would have charged in the principal market based on current rates for similar services. No Donor Restriction.
Animal Food	526	2,249	For sale in animal care store	Value is determined by the proceeds from the sale of the donated items. No Donor Restriction.
Total	\$ 297,021	\$ 188,198		

10. <u>INVESTMENT INCOME</u>

Investment Income is composed of the following:

<u>Item</u>	2024	2023
Capital Gains (Losses)	\$ 424,258	\$ 596,166
Interest	414,767	202,934
Dividends	103,049	69,674
Expenses	 (33,677)	(30,064)
	\$ 908,397	\$ 838,710

11. TRUST INCOME

Trust Income is composed of the following:

<u>Item</u>	<u>2024</u>		2023	
Capital Gains (Losses)	\$	225,028	\$	319,010
Dividends		56,825		42,275
Interest		28,247		36,194
Expenses	(36,164)		(34,116)	
	\$	273,936	\$_	363,363

12. EXPENSES

Detail of functional expenses is as follows:

		2023			
<u>Expense</u>	<u>Program</u>	Administration	Fund Raising	<u>Total</u>	<u>Total</u>
Payroll & Related Costs*	\$ 4,162,317	\$ 448,722	\$ 393,757	\$ 5,004,796	\$ 4,842,165
Animal Care & Services	1,145,067	0	0	1,145,067	1,052,184
Depreciation	464,588	24,180	25,244	514,012	477,032
Utilities	266,691	13,880	14,491	295,062	249,440
Software Support	194,825	14,465	15,055	224,345	180,020
Professional Fees	91,948	68,505	26,894	187,347	105,021
Printing & Postage	60,646	15,162	75,808	151,616	139,243
Repairs & Maintenance	125,939	6,555	6,843	139,337	131,962
Interest	114,735	5,971	6,234	126,940	138,006
Publicity	77,683	0	33,292	110,975	76,828
Insurance	67,069	3,491	3,644	74,204	70,250
Office Costs	60,442	4,487	4,671	69,600	78,806
Bank Fees	29,495	0	29,495	58,990	53,188
Local Transportation	28,430	0	0	28,430	16,297
Other	3,395	252	262	3,909	3,078
Total	\$ 6,893,270	\$ 605,670	\$ 635,690	\$ 8,134,630	\$ 7,613,520

^{*} Animal Friends has adopted a defined contribution pension plan covering employees who are twenty-one or over, worked over 1,000 hours, and have completed one year of service. Animal Friends can contribute 0%-15% of employee wages to the plan. Animal Friends' cost for this plan was \$41,252 in 2024 and \$45,676 in 2023.

13. CONCENTRATION OF CREDIT RISK

Although Animal Friends maintains cash balances in excess of federally insured limits, they have not historically experienced any credit loss.